An Inconvenient Reality:

Has ERCOT or the Texas Legislature Solved Natural Gas Producer's Supply Chain Issues?

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Cardinal Rules



Electricity cannot be stored on a utility scale

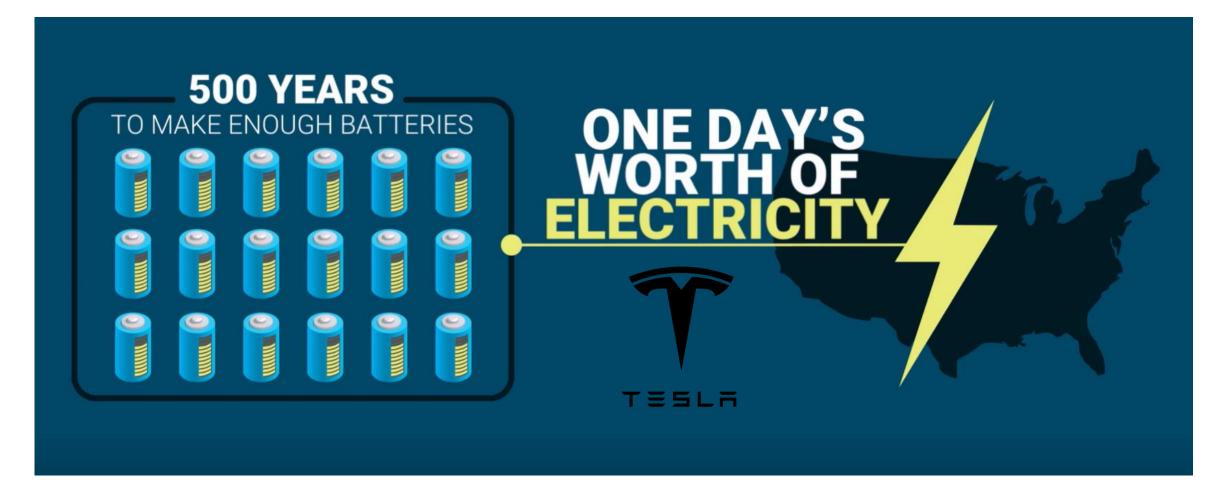
Wind and solar energy are not dispatchable

 Market dislocations occur when society attempts to mix a socialized market with a profit-motive market

Limited Battery Production and Capacity



• It would take 500 years for Tesla's new factory in Nevada, the largest battery factory in the world, to make enough batteries to store one day's worth of electricity needs for the US



Historic Texas Cold Recap: February 2021

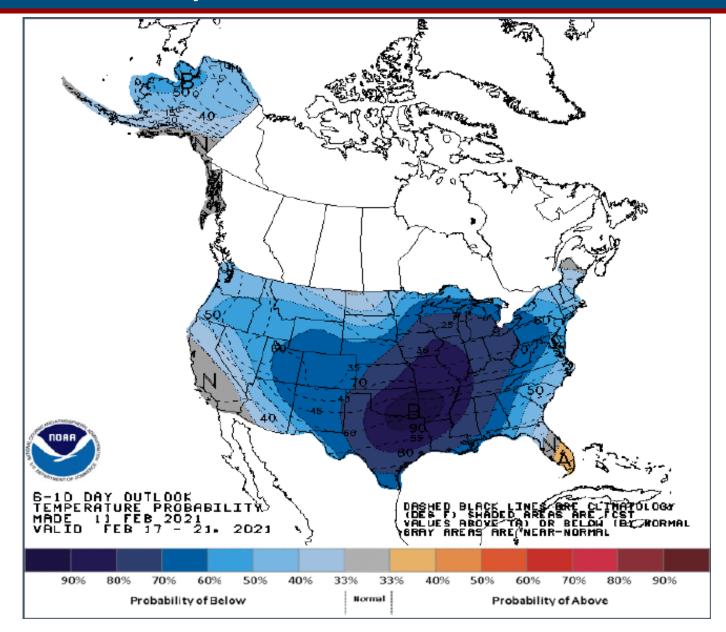


- 15 consecutive days with below average temperatures
- At least 3,000 cold temp records broken from February 12-17, 2021
- First ever wind chill warning issued by NWS offices in Lake Charles, Houston & Dallas
- \$200 billion in losses, 700 people dead



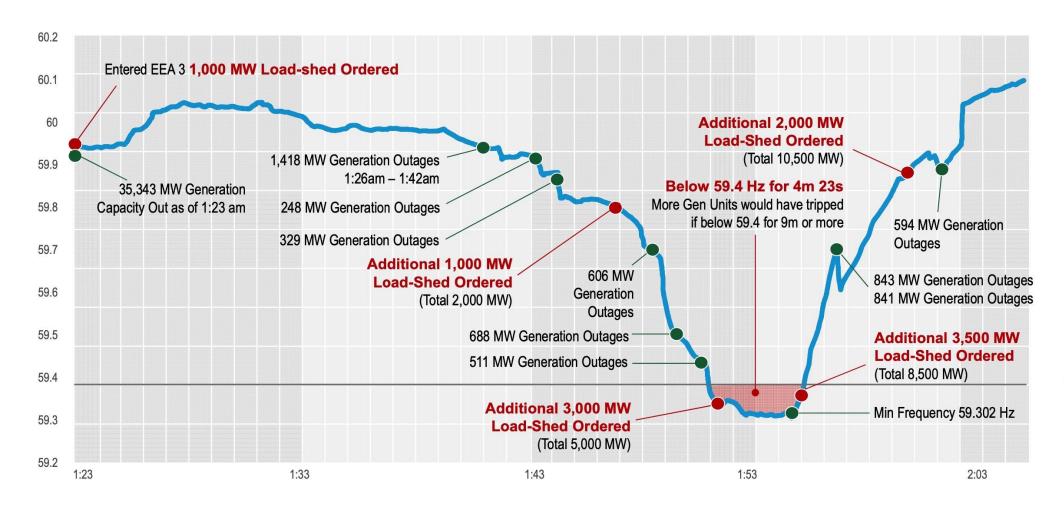
6 – 10 Day Outlook on February 12, 2021







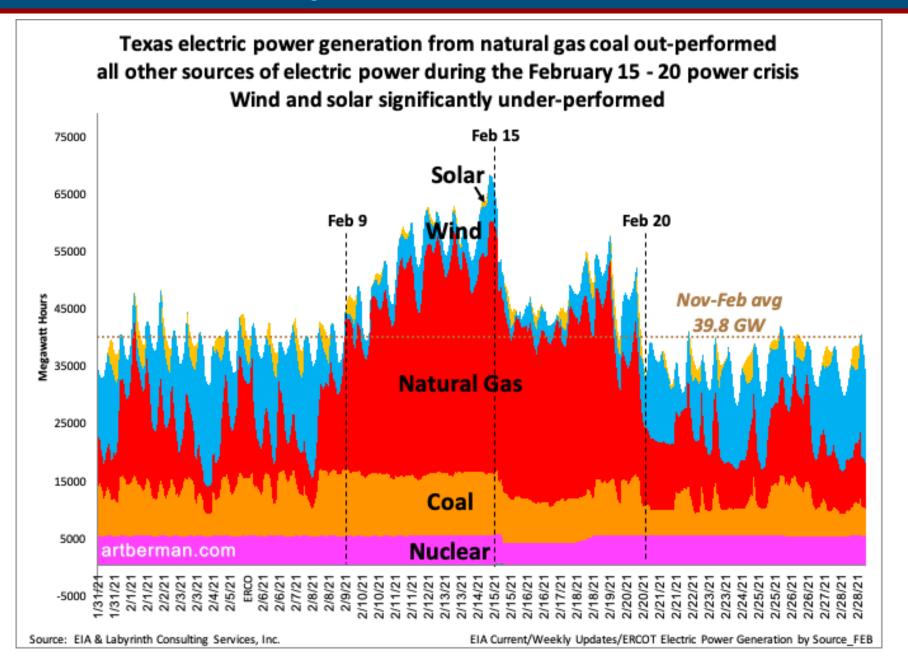
Rapid Decrease in Generation Causes Frequency Drop





The Perfect Storm: February 12 – 18, 2021





Energy Supply Changes During Freeze



Monday, February 8th through Tuesday February 16th:



Coal + 47%

Natural Gas + 450%

"All performed as expected..."

Natural Gas Must Have Uninterrupted Electricity to Operate Mercator Energy



- Natural gas relies on electricity to operate:
 - Wellhead electric compression
 - Gathering pipeline/field electric compression
 - Gas storage compression Processing plant facilities (to run control systems)
 - Interstate/Intrastate pipelines electric compression
 - LACT (Lease Automatic Custody Transfer) unit electric pumps

Why Did Some Texas Producers Choose Electric Pole Power Over Natural Gas? Mercator Energy



- Expedited gathering system installation
- EPA air permit avoidance... producers chose "pole power" over natural gas compression to avoid EPA air issues



Natural Gas Must Have Uninterrupted Electricity to Operate Mercator Energy





No Lesson Learned



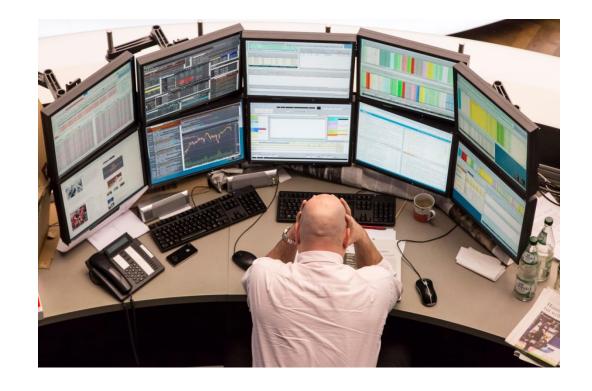
- Despite prior examples of rolling blackouts and their impact on natural gas production (see 2011 outage in West Texas)
- ERCOT failed to recognize any priority for natural gas infrastructure when mandating rolling blackouts



When you are in a hole, stop digging.



- Andrew Barlow, spokesman for the Texas Public Utility Commission, said that a "system glitch" caused the price for electricity to remain artificially low at \$1,200 per MWh
- According to spokesman Barlow, that is why the TPUC ordered the price be fixed immediately (on Monday, February 15th) at \$9000 per MWh



It Took Them Five Days and \$16 Billion to Discover



Frozen pipelines don't thaw out any quicker at \$9,000 per MWh than they do at \$1,200 per MWh





Producer Economics vs. Socialized Electricity Supply

Rule of Thumb



Midstream Reality

- 80% of producer's monthly payment for natural gas is based on a First of the Month price index
- 20% of the monthly payment is based on a daily price index for natural gas
- Ex. February 2021 WAHA FOM price: \$2.49 per MMBtu

Rule of Thumb



Midstream gas gathering companies pass through their electric related compression costs directly to producers

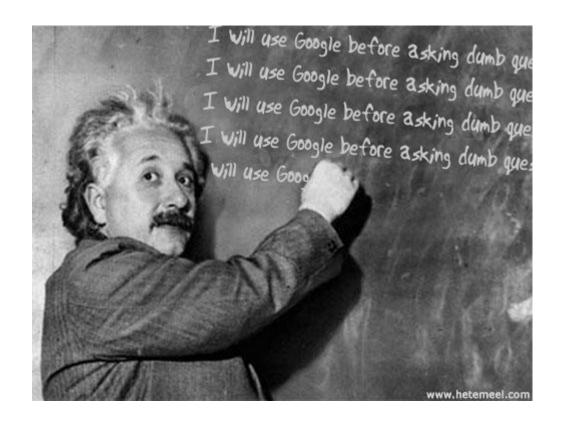
Example:

- \$25 per MWh = \$0.14-0.16 per MMBtu of electric cost
- At \$9,000 per MWh = \$50.40 per MMBtu

The Big Question



- As a producer, would you pay \$50.40 per MMBtu in gathering charges to receive a price of \$2.49 per MMBtu?
- Force Majeure became Price Majeure



Did Texas PUC Action Drive Natural Gas Prices Higher?



- The PUC met Monday, February 15 to address the electric "pricing issue" and decided to order ERCOT to set prices administratively at the \$9,000/MWh systemwide offer cap during the emergency.
- \$9,000 / MWh for electricity = \$2,640.00 / MMBTU for natural gas

Did Texas PUC Action Drive Natural Gas Prices Higher?



- Stated another way, any price a gas-fired generator paid below \$2,640.00 for natural gas supply was a good deal to convert a gas molecule to an electron
- After the crisis, the "watch-dog" for ERCOT determined that the system-wide \$9,000 per MWh price was left in place too long, which cost the Texas wholesale electricity market +\$16 billion



FEBRUARY 2021

SUN	MON	TUE	WED	THU	FRI	SAT
	1	2	3	4	5	6
7	8	9	10	11	12	13 No Trading
14	14 15 16 No Trading		17	18	19	20
21	22	23	24	25	26	27
28						

Did Texas PUC Action Drive Natural Gas Prices Higher?

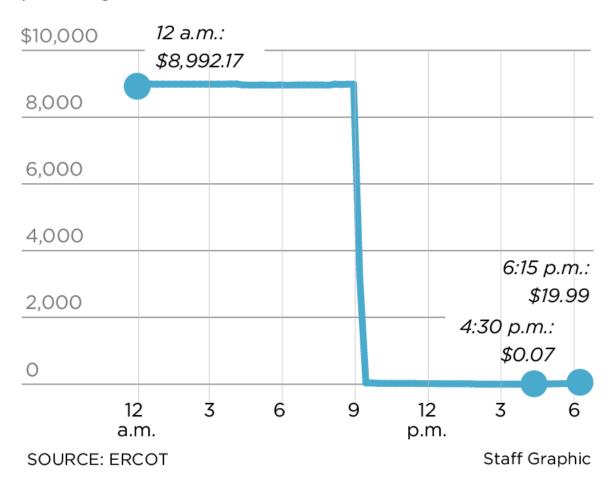


- A \$9,000 per MWh price for electricity equals a price of \$2,640.00 per MMBtu of natural gas
- If not for the 4-day weekend, WAHA daily natural gas prices that were \$153.615 for four days could have soared well above \$2,000 per MMBtu

A Return to Normal for Electricity Markets – Friday, February 19 gercator Energy

Electricity market prices in Texas

Prices fell on Friday from the week's peak of \$9,000 per megawatt hour to under \$1.



Are Texas Producers Being "Set-up" For Failure?



The Solution:

 ERCOT and the Texas Legislature must address this issue by creating a "look-back" electricity tariff that applies to critical natural gas infrastructure.

 That look-back tariff would eliminate the existing disincentive to produce natural gas when electricity prices sky-rocket.

Politicians Weigh In on Twitter



Alexandria Ocasio-Cortez

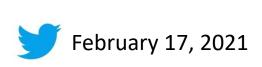
@AOC



The infrastructure failures in Texas are quite literally what happens when you *don't* pursue a Green New Deal.

10:00 PM · Feb 16, 2021 · Twitter for iPhone

54.7K Retweets **6,720** Quote Tweets **432.9K** Likes







AOC's Former Chief of Staff Admitted Green New Deal Not About Climate Change

"The interesting thing about the Green New Deal, is it wasn't originally a climate thing at all... Do you guys think of it as a climate thing? Because we really think of it as a how-do-you-change-the-entire-economy-thing."

Fox News, Washington Post Magazine, July 7, 2019



What did Socialists use for light before candles?





Electricity



Questions?





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Well... Texas Won the Competition for Most Wind Turbines Mercator Energy

The five states with the most wind capacity installed at the end of 2019 were:



- 1. Texas (28,843 MW)
- 2. Iowa (10,201 MW)
- 3. Oklahoma (8,172 MW)
- 4. Kansas (6,128 MW)
- 5. California (5,973 MW)

Legislators Support Wind Generation



Andrew Barlow, Head of the PUC in Texas is quoted as follows,

"Legislators have shown strong support for the energy-only market that has fueled the diversification of the state's electricity generation fleet and yielded significant benefits for customers while making Texas the national leader in installed wind generation."

CREZ Transmission Map

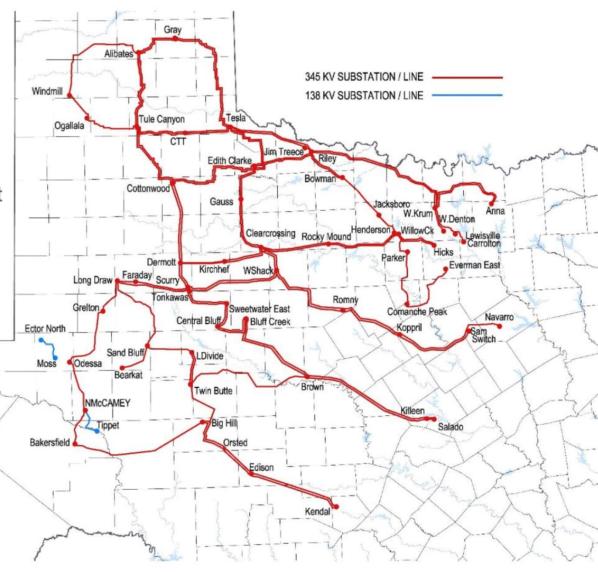


 Transmission Plan designed to serve approximately 18.5 GW

− ~3,600 right-of-way miles of 345-kV

\$6.8 billion project cost

Lines are open access;
 use not limited to wind





Other Wind Subsidies in Texas



Renewable Subsidy Costs in Texas 2006-2029					
Subsidy/Credit	Amount				
Production Tax Credit	\$16.3 billion				
Investment Tax Credit	?				
CREZ Transmission Lines	\$14.0 billion				
Federal Stimulus Funds	\$1.6 billion				
Renewable Energy Credits	\$570 million				
Interconnection Costs	\$1 billion				
313 Property Tax Limitations	\$2.5 billion				
312 Property Tax Abatements	?				
ORDC Costs Caused by Renewables	\$2.5 billion?				
Total	\$36.0 billion +				
Average Annual Cost	\$1.50 billion +				
Current Annual Cost	\$2.47 billion +				
% of ERCOT 2018 Total \$ Sales	7.8% +				
% of ERCOT Renewable \$ Income	28.8% +				

Other Wind Subsidies in Texas



Eligibility for the PTC						
Parent Company	2016	2007- 2016	# of Turbines			
NextEra Energy, Inc.*	\$778	\$5,702	9,287			
Iberdrola/Avangrid Renewables (Spain)*	\$301	\$2,651	3,497			
EDP-Energias de Portugal*	\$217	\$1,671	2,487			
Invenergy, LLC*	\$227	\$1,290	2,181			
NRG Energy, Inc.	\$178	\$1,143	1,553			
E.ON (Germany)*	\$171	\$1,134	1,987			
Duke Energy*	\$158	\$938	1,636			
BP plc (England)	\$148	\$913	1,179			
Brookfield Asset Management Inc. (Canada)	\$189	\$770	1,525			
Dominion Energy, Inc.	\$107	\$727	762			
EDF-Electricite de France*	\$174	\$622	1,783			
Exelon Corp.	\$95	\$528	839			
Pattern Energy*	\$131	\$500	870			
Enel (Italy)*	\$144	\$462	1,320			
AES Corporation	\$36	\$330	1,191			
Subtotal	\$3,054	\$19,380	32,097			
Share of PTC Market	71%	76%	59%			
TOTAL	\$4,298	\$25,474	54,528			

The Effect of the Production Tax Credit (PTC)



Negative Power Prices are OK for Wind

- Wind is bid at the lowest prices
- Wind operators have another advantage over generators that use coal or natural gas: a federal production tax credit of 2.3 cents per kilowatt-hour that applies to every kilowatt of power produced
- Even if wind operators give the power away or offer the system money to take it, they still receive a tax credit equal to \$23 per megawatt-hour

"I Want My PTC"



Legislators Support Wind Generation



As noted by the head of the PUC in Texas, an energy only market can fuel diversification towards intermittent resources. It does this because it rewards only energy that is fed into the grid, not backup power.



The Fatal Flaw of the ERCOT Market



- ERCOT is the only grid operator that does not operate a capacity market that rewards reliability during peak usage days
- ERCOT relies solely on an "energy-only market" where generators compete on the price of the energy they produce
- For power producers in an "energy-only market", there is no penalty for failure to deliver during a peak day emergency

The Fatal Flaw of the ERCOT Market



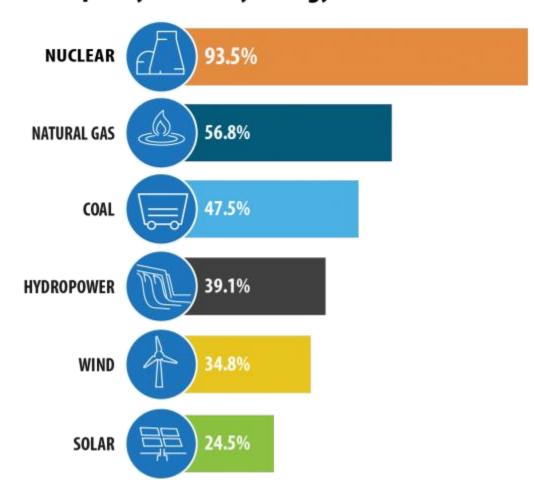
- This market structure resulted in the largest forced power outage in US history between February 12 18, 2021
- Why would politicians choose this type of purpose-driven "energy-only" market that places no extra value on dispatchable generation during peak hours?
- I believe it was one of many incentives granted to wind energy

As Ricky Bobby Knows: Not All Megawatts are Created Equal





Capacity Factor by Energy Source – 2019



Storage Cost Comparison: Natural Gas vs. Wind





Pat Wood



- Three quotes from Pat Wood 67 days after the Texas Rolling Blackouts.
- Pat Wood was Gov. George Bush's appointee and Chairman of Public Utility Commission of Texas (PUCT) in 1995. He was also the Chairman of the Federal Energy Regulatory Commission (FERC) under President George Bush from 2001-2005.



Pat Wood on Renewable Energy



"The variability of the renewable resources is just something we are going to have to get good at..."



Pat Wood on High-Power Transmission



"...The CREZ project was just a game-changer nationally. In fact people are still calling me from foreign countries asking me about the CREZ... just do the grid-wide planning and get the shit built. It's not really hard, it's not a 10-day seminar that you need to run on building transmission. It just takes moxie and vision to do it and the legislature did in response to bipartisan need out in West Texas to if you build it, they will come. That was a very big welcome mat splayed out in Texas for the past 2 decades."



Pat Wood on Natural Gas



"We've got to have all of the above... I have to say, sitting here in the dark after three days it really made me want to do whatever we could to make sure that's still in the ground is still here. Maybe not used near as much for carbon purposes as we want it but I sure want it here and generating power on those days when the wind's not blowing and on the nights when there is no solar and the batteries have been expended..."





Has the electric transmission grid in Texas been socialized by an "all-ofthe-above" energy supply mentality?



Is the argument for a capacity factor market the same argument made for meritocracy?

Appendix





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Further Reading



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- The True Cost of Wind Energy, Texas Public Policy Fund, Bill Peacock, 2008

What does Capacity Factor mean?



- The capacity factor (CF) of an electric power plant is the ratio of its actual output over a period of time to its potential output if the plant could operate 100 percent of the time
- The CF for a power plant is calculated by **dividing** the **actual amount of electricity generated** by the plant by how much electricity the plant could have generated the same amount of time at 100% capacity

Comparative Reliability



- Nuclear plants have 18+ months of fuel onsite (higher reliability)
- Coal plants can have 6+ months of fuel onsite (higher reliability)
- Natural gas power generation with pipeline firm transportation agreements to ensure deliverability (higher reliability)
- Wind reliability... not so much
- Wind is an energy resource NOT a capacity resource it can only be turned down and off, it is not dispatchable like fossil fuel resources

Energy-Only Market vs. Capacity Market



- What is the difference between an energy-only market and a capacity market?
- Will that answer explain who is to blame for the Texas Energy Disaster?



Are Renewables/Wind the Answer?



- Electricity production in the US is predicated on reliability, affordability, and security
- Large amounts of electricity cannot be stored efficiently or economically
- Wind is an energy resource, not a capacity resource
- Wind can only be turned down or off
- Did Texas politicians stack the deck for wind energy?



Who is to Blame?



- In an energy-only market, some experts claim that the short answer is "no one"
- Under traditional utility models (capacity models) generators who do not perform are penalized...
 severely
- Capacity-driven markets (every other RTO and ISO in the US) account for the value of reliability in generation resources

An Example of One Gas Fired Generator on ERCOT

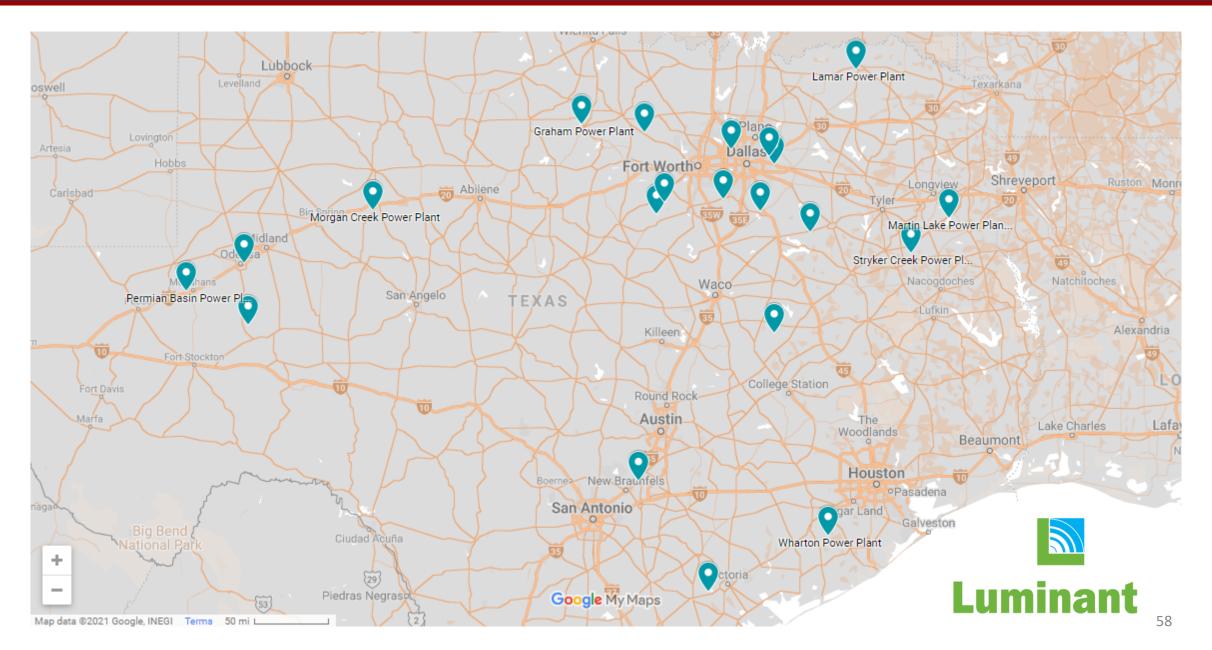


Luminant Gas Fired Generators in Texas (2021)

#	Power Plant	Capacity (MW)	Location
1	Morgan Creek	390	Colorado City, TX
2	Odessa – Ector	1,054	Odessa, TX
3	Permian Basin	325	Monahans, TX
4	Graham Power	630	Graham, TX
5	Wise	787	Poolville, TX
6	DeCordova	260	Granbury, TX
7	Lake Hubbard	921	Sunnyvale, TX
8	Lamar	1,076	Paris, TX
9	Forney	1,912	Forney, TX
10	Midlothian	1,596	Midlothian, TX
11	Ennis	366	Ennis, TX
12	Trinidad	244	Trinidad, TX
13	Stryker	685	Jacksonville, TX
	Total Capacity	10,246 Megawatts	

Luminant (Subsidiary of Vistra) Texas Facilities Map





Natural Gas Supply for the Texas Gas Plant



- How much natural gas supply is required on a daily basis to fuel the needs of Luminant gas-fired power plants in Texas (Assuming 7,000 heat rate)?
 - 1,721,333 MMBTU / Day
- If you assume that natural gas pipeline Firm
 Transportation delivery contracts would be \$0.40 /
 MMBTU for each MMBTU of Luminant demand...
- For approximately \$700,000 per day, Luminant through pipeline Firm Transportation contracts could guarantee deliveries of natural gas during peak time periods



Imagine the conversation...?

How Does Luminant/Natural Gas Generation Compete Against Wind?



- Luminant starts in the hole in any 5-minute auction if they have to guarantee pipeline deliveries by holding a Firm transportation contract 24/7/ 365 days a year
- Wind energy producers didn't have to worry about connectivity issues
- In fact, the Texas State Legislature proposed the CREZ (Competitive Renewable Energy Zones) 3,000-mile transmission project to connect 18,500 MW of electricity from the Panhandle/West Texas to population centers in Dallas/Fort Worth and Austin because wind developers couldn't afford it
- Most every Texas ratepayer pays around \$3-\$5 per month (and will do so for a decade) for CREZ, a project that never would have been built if the wind developers themselves had to foot the bill
- The final buildout of CREZ cost nearly \$7 billion of taxpayer dollars